

CURRICULUM VITAE

MASSIMO BATTAGLIA

massimo.battaglia@uniroma1.it

POSITION

- Professor in *Management* at Sapienza University in Rome, Faculty of Economics – Department of Management
- Member of the Teaching Committee for the PhD in Management at Sant’Anna School of Advanced Studies in Pisa

TEACHING

Teacher at Sapienza University in Rome in:

- *Management*, Bachelor Course in Management e Business law
- *Business strategy* – M. Sc. In Economics and Management

RESEARCH FIELDS

- Corporate Sustainability Management and CSR management
- Cooperatives management and sustainability
- Sustainability in accounting and accountability
- Stakeholder engagement and management

EDUCATION

- **Ph.D. in Management and Organization of the firms** (International Doctoral Programme) at “Tor Vergata” University (Roma 2), Faculty of Economics
- Academic post-lauream courses (**Business strategies in China** and **Marketing strategies in China**) attended at the Chongqing University (The People’s Chinese Republic) and promoted by the School of Economics and Business Administration of the Chongqing University
- Executive course in **Social Responsibility Management Systems Lead Auditor and Assessor** (standard SA8000) issued by Rina Training Factory under SAI – Social Accountability International licence
- Executive course in **Environmental Management Systems Lead Auditor and Assessor** issued by Rina Industry on BSI – British Standard Institute licence and approved by EARA
- **International Summer School in Applied Environmental and Regulatory Economics** promoted by “A. Avogadro” University in Alessandria and Foundation for Environment in Turin

- **High specialization post-master course in Environmental Management and Audit** (II level Master), attended at Sant'Anna School of Advanced Studies in Pisa. 1 year, full time; total of lessons: 1200 hours, with 400 hours stage in a MNC: "ArcelorMittal".
- **University Degree in Economics (Master level)**, obtained in the a.y. 1998/1999 at the University of Studies of Pisa.

PREVIOUS ACADEMIC POSITIONS

- 2002-2004 Research assistant at Bocconi University in Milan
- 2004-2010 Research fellow at Sant'Anna School of Advanced Studies in Pisa – Institute of Management
- 2006-2013 Lecturer at Pisa University – Faculty of Economics (teacher in Regional Economics)
- 2016-2018 Lecturer at *La Rochelle Business School – Groupe Sup de Co* (France) in Sustainable Tourism Management (Bachelor Course in Tourism and Hospitality)
- 2011-2018 Assistant Professor at Sant'Anna School of Advanced Studies in Pisa – Institute of Management

PUBLICATIONS

International peer review journals

1. ANNESI N., GIACOMELLI G., GRAGNANI P., BATTAGLIA M., (2025) Integrating sustainability into local government strategy: a configurational analysis on the role of administrative capacity. *Public Money & Management*. Doi: 0.1080/09540962.2025.2529263 , 1-11 Elsevier
2. ANNESI N., BATTAGLIA M., FREY M., PASTORE A., (2025) The social report as a multilevel tool in addressing institutional pressures: management and policy implications for nonprofit organizations. *Social Responsibility Journal*. DOI 10.1108/SRJ-10-2024-0692 , 1-22 Elsevier
3. BATTAGLIA M., CEGLIA I., CALABRESE M., IANDOLO F. (2025). Systemic Risk Management and Stakeholder Engagement: Insights From Business CSR Disclosure. *CSR & Environmental Management* 32(3): 4295-4314 Wiley
4. CEGLIA I, BATTAGLIA M., CALABRESE M., IANDOLO F. (2025). A Literature review of systemic risk management and the role of stakeholders. *SINERGIE - Italian journal of management*, Vol. 43 (3), pp. 73-107, ISSN: 0393-5108
5. ANNESI N., BATTAGLIA M, CEGLIA I., (2025). Atmospheric pollution and climate change in urban areas". *International Journal of Environment and Sustainable Development (IJESD)*, Vol. 24, No. 1, 2025 Inderscience
6. ANNESI N., BATTAGLIA M., CEGLIA I., MERCURI F. (2024). "Navigating paradoxes: building a sustainable strategy for an integrated ESG corporate governance". *Management Decision* <https://doi.org/10.1108/MD-10-2023-2006> Emerald
7. ANNESI N., BATTAGLIA M., SGANZETTA, L. (2023). "Mutual benefits of sustainability integration in the value chain: Responsible innovation by public utilities". *Utilities Policy*, 82, 101564 <https://doi.org/10.1016/j.jup.2023.101564> Elsevier
8. ANNESI, N., BATTAGLIA, M., FREY, M. (2023). "Sustainability in Sport-Related Studies: A Non-Systematic Review to Increase the Sports Contribution to the 2030 Agenda" *Physical Culture and Sport. Studies and Research*, 98, 81-98 Sciendo
9. BATTAGLIA, M., ANNESI, N. (2022). "Barriers to organizational learning and sustainability: The case of a consumer cooperative" *Journal of Co-operative organization and management*, Vol. 10, No. 2, <https://doi.org/10.1016/j.jcom.2022.100182> Elsevier
10. ANNESI, N., BATTAGLIA, M., FREY M. (2021). "Stakeholder engagement by an Italian water utility company: Insight from participant observation of dialogism". *Utilities Policy*, 72, October <https://doi.org/10.1016/j.jup.2021.101270> Elsevier
11. CONTI M., BATTAGLIA M., CALABRESE M., SIMONE C. (2021). "Fostering sustainable

- cities through resilience thinking: the role of Nature-Based Solutions. Lessons learned from two Italian case studies". *Sustainability*, 13, No. 22: 12875. <https://doi.org/10.3390/su132212875>
12. PASSETTI E., BATTAGLIA M., BIANCHI L., ANNESI N. (2021), "Coping with the COVID-19 pandemic: the technical, moral and facilitating role of management control", *Accounting, Auditing & Accountability Journal*. Vol. 34 No. 6, pp. 1430-1444. Emerald
 13. ANNESI N., BATTAGLIA M., GRAGNANI P., IRALDO F. (2021), "Integrating the 2030 Agenda at the municipal level: Multilevel pressures and institutional shift", *Land Use Policy* Vol. 105, June 2021 <https://doi.org/10.1016/j.landusepol.2021.105424> Elsevier
 14. BATTAGLIA M., PASSETTI E., BIANCHI L., FREY M. (2020), Innovation in managing sustainability: a tentative integration of accounting for employee health and safety, *SINERGIE - Italian journal of management*, Vol. 38 (1), pp. 73-110, ISSN: 0393-5108
 15. PASSETTI E., BATTAGLIA M., TESTA F., HERAS-SAIZARBITORIA I., (2020), "Multiple control mechanisms for employee health and safety integration: effects and complementarity", *Accounting, Auditing & Accountability Journal*. Vol. 33 No. 7, pp. 1595 - 1626 . DOI 10.1108/AAAJ-11-2019-4277. Emerald
 16. BATTAGLIA, M., ANNESI N., CALABRESE M., FREY M., (2020), "Do agenda 2030 and Sustainable Development Goals act at local and operational levels? Evidence from a case study in a large energy company in Italy", *Business Strategy and Development*. DOI <https://doi.org/10.1002/bsd2.125> . Wiley
 17. BATTAGLIA, M., ANNESI N., GRAGNANI P. (2020), "Moving Businesses toward Sustainable Development Goals (SDGs): Evidence from an Italian "Benefit-For-Nature" Corporation", *Entrepreneurship Research Journal*. Vol. 10, No. 4. Doi: doi.org/10.1515/erj-2019-0305, de Gruyter
 18. BATTAGLIA, M., ANNESI N., PIERANTONI I., SARGOLINI M. (2019), "Future perspectives of sustainable development: An innovative planning approach to inner areas. Experience of an Italian alpine region", *Futures*. Vol. 114 - Doi: doi.org/10.1016/j.futures.2019.102468
 19. BATTAGLIA, M., ZHOU, S., FREY, M. (2019), "Linking inside and outside: "identity" in crisis situations", *Journal of Organizational Change Management*, Vol. 32 No. 4, pp. 457-472. <https://doi.org/10.1108/JOCM-05-2018-0134>. Emerald
 20. GIACOMELLI, G., ANNESI, N., BARSANTI, S., BATTAGLIA, M., (2019) "Combining ideal types of performance and performance regimes: an integrated framework of analysis of performance management systems for public organizations", *International Journal of Public Sector Management* Doi: 10.1108/IJPSM.11.2018.0246
 21. PASSETTI E., BIANCHI L., BATTAGLIA M., FREY M., (2019). "When democratic principles are not enough: tensions and temporalities of dialogic stakeholder engagement". *Journal of Business Ethics*. 155 (1), 173-190, DOI: 10.1007/s10551-017-3500-z. Springer.
 22. BATTAGLIA M., CERRINI E., ANNESI N. (2018) Can environmental agreements represent an opportunity for green jobs? Evidence from two Italian experiences *Journal of Cleaner Production* Vol. 175 - pg. 257 - 266 Elsevier
 23. ZHOU S., BATTAGLIA M., FREY M., (2018) Organizational Learning through Disasters: A Multi-Utility Company's Experience in the 2012 Earthquakes in Northern Italy, *Disaster prevention and Management*. Vol. 27 Issue: 2, pp.243-254. Emerald
 24. RIZZI F., PELLEGRINI C., BATTAGLIA M., (2018). The structuring of social finance: emerging approaches for supporting environmentally and socially impactful projects. *Journal of Cleaner Production* Vol. 170 - pg. 805-817. Elsevier
 25. IRALDO F., TESTA F., LANZINI P., BATTAGLIA M. (2017). Greening competitiveness for hotels and restaurants. *Journal of Small Business and Enterprise Development*. Volume 24 - issue 3, pp: 607-628. Emerald
 26. BATTAGLIA M., PASSETTI E., BIANCHI L., FREY M. (2016). Managing for integration: a longitudinal analysis of management control for sustainability. *Journal of Cleaner Production* Vol. 136 - Parte A - pp: 213-225 - Doi: 10.1016/j.jclepro.2016.01.108. Elsevier
 27. BATTAGLIA M., PASSETTI E., FREY M. (2015). Occupational health and safety

- management in municipal waste companies: A note on the Italian sector. *Safety Science*, Elsevier. 72: 55-65
28. BATTAGLIA M., BIANCHI L., FREY M., PASSETTI E., (2015). Sustainability reporting and corporate identity: action research evidence in an Italian retailing cooperative. *Business Ethics*, 24 (1): 52-72. *Wiley*.
 29. BATTAGLIA M., FREY M., PASSETTI E. (2014). Accidents at work and costs analysis: afield study in a large Italian company. *Industrial Health*, 52, 354-366. JNIOH
 30. DADDI T., VAGLIO S., BATTAGLIA M., (2014). Local Sustainability and Cooperation Actions in the Mediterranean Region. *Sustainability*, 6: 2929-2945. MDPI.
 31. BATTAGLIA M., FREY M., (2014). Public policies of promotion of CSR amongst SMEs and effects on competitiveness: the case of Tuscany region. *International Journal of Business Governance and Ethics*, 9 (1): 1 - 26. Inderscience.
 32. BATTAGLIA M, TESTA F, BIANCHI L, IRALDO F, FREY M. (2014). Corporate Social Responsibility and Competitiveness within SMEs of the Fashion Industry: Evidence from Italy and France. *Sustainability*, 6(2): 872-893. MDPI.
 33. BATTAGLIA M., MELONI E., CAUTILLO A. (2014). Technical assessment and public perception of environmental issues: the case of the Municipality of Pisa. *Local Environment*, 19 (7): 786-802. Taylor&Francis.
 34. TESTA F., BATTAGLIA M., BIANCHI L. (2012). The diffusion of CSR initiatives among SMEs in industrial clusters: some findings from Italian experiences. *International journal of Technology Management*, 58 (1/2): 152-170. Inderscience
 35. BATTAGLIA M., FREY M., IRALDO F. (2012). Editorial. Special issue: exploring the link between CSR and competitiveness. *International journal of Technology Management*, 58 (1/2): 1-9. Inderscience
 36. BATTAGLIA M., T. DADDI, F. RIZZI (2012). Sustainable Tourism Planning and Consultation: Evidence from the Project INTER.ECO.TUR. *European Planning Studies*, 20 (2): 193-211. Taylor&Francis.
 37. DADDI T., TESTA F., BATTAGLIA M., IRALDO F. (2011). Can ISO:14063 be a tool to plan the environmental communication strategy of a territorial area?. *Local Environment*, 16 (4): 339-355, ISSN: 1354-9839. Taylor&Francis.
 38. BATTAGLIA M., IRALDO F. (2011). Spatial Effects of Labour Policies Promoted in Italy from 1996 to 2006: An Analysis in the EU Context. *European Planning Studies*, 19 (2): 311-330 Taylor&Francis.
 39. MAIELLO A., BATTAGLIA M., DADDI T., FREY M. (2011). Urban sustainability and knowledge: theoretical heterogeneity and the need of a transdisciplinary framework. A tale of four towns. *Futures*, 43: 1164-1174. Elsevier.
 40. BATTAGLIA M., BIANCHI L., FREY M., IRALDO F. (2010). An Innovative Model to Promote CSR among SMEs Operating in Industrial Clusters: Evidence from an EU Project. *Corporate Social-Responsibility and Environmental Management*, 17: 133- 141. Wiley

National peer review journals

- 1 VASSILLO, C, ANNESI N., BATTAGLIA M., FREY M. (2025) Communicate the environment and improve satisfaction and awareness in public stakeholders, the case study of a public environmental regional agency in Italy. *ImpresaProgetto - Electronic journal of management* 01/2025: 1-26 DOI 10.15167/1824-3576/IPEJM2025.1.1695
- 2 ANNESI N., GRAGNANI P., BATTAGLIA M., FREY M. (2020), "Le Cooperative e l'innovazione sostenibile: le nuove sfide dell'Agenda 2030". *Corporate governance and research & development studies*, n. 02/2020, pp. 77-110 - ISSN 2704-8462
- 3 BATTAGLIA M., CERTOMA', C., FREY, M. (2019), A critical interpretation of the Quality of Place. Between Attractiveness and Post-rurality in Chianti, *Archivio di Studi Urbani*

- e Regionali*, XLX, 126, pp. 77-96, ISSN: 0004-0177
- 4 BATTAGLIA M., FREY M., PASSETTI E. (2017). Il tema della sicurezza nel reporting di sostenibilità: poche evidenze nel settore dell'igiene urbana. *Quaderni Di Economia Del Lavoro - Labour economics papers*, 107: 99-124, ISSN: 0390-105X
 - 5 BATTAGLIA M., (2017). Sustainability in the tourism business. *Symphonya - emerging issues in management*, 3: 122-134, ISSN: 1593-0319. DOI: 10.4468/2016.3.11battaglia
 - 6 BATTAGLIA M., CERRINI E. (2015). Gli accordi di programma come volano per lo sviluppo di nuove professionalità "green": evidenze da due esperienze nazionali. *Quaderni Di Economia Del Lavoro - Labour economics papers*, 104: 95-114, ISSN: 0390-105X
 - 7 BATTAGLIA M., FREY M., PASSETTI E. (2014). Gestione e misurazione della salute e sicurezza: un quadro di analisi. *Quaderni Di Economia Del Lavoro - Labour economics papers*, 101: 11-37, ISSN: 0390-105X
 - 8 BATTAGLIA M., IRALDO F., BARSOTTI T. (2012). Politiche del lavoro e distribuzione regionale della disoccupazione: l'Italia nel contesto europeo. *SR SCIENZE REGIONALI*, 11: 5-38
 - 9 BATTAGLIA M., BIANCHI L., FREY M., PASSETTI E. (2011). La CSR nel mondo cooperativo: l'esperienza di rendicontazione di Unicoop Tirreno. *Quaderni Di Economia Del Lavoro - Labour economics papers*, 96: 69-94 ISSN: 0390-105X
 - 10 BATTAGLIA M., BIANCHI L., FREY M., IRALDO F. (2011). Un modello di promozione della responsabilità sociale d'impresa in tre cluster industriali toscani. *Quaderni Di Economia Del Lavoro - Labour economics papers*, 96: 95-112, ISSN: 0390-105X
 - 11 BATTAGLIA M., DE LORENZO G. (2011). CSR e competitività nelle piccole e medie imprese: l'esperienza della Regione Toscana e del Responsible MED. *Quaderni Di Economia Del Lavoro - Labour economics papers*, 96: 165-189, ISSN: 0390-105X

Monographies

1. BATTAGLIA M., FREY M., PASSETTI E. (2017) *L'integrazione della salute e sicurezza a livello aziendale. Il ruolo dei meccanismi di gestione e controllo* - FrancoAngeli Milano, Collana: "Gestione d'Impresa" ISBN 978-88-917-6021-0
2. BATTAGLIA M. (2015) *CSR and SMEs: relations with stakeholders and competitive performance* - Aracne Editrice, Ariccia (RM), Collana: "Management" ISBN 978-88- 548-8294-2
3. FREY M., BATTAGLIA M., PASSETTI E. (2013) *Investire in sicurezza nel settore dell'igiene ambientale* - FrancoAngeli Milano, Collana: "Ricerche" ISBN 978-88-204- 5816-4

Chapters in books

1. PASSETTI E., BATTAGLIA M. (2020), A sociotechnical analysis of accounting for employee health and safety: evidence from a multiple case study, in Del Baldo M., Dillard J., Baldarelli M.G., Ciambotti M., (Eds.) *Accounting, Accountability and Society*: 43-60, Springer (collana: CSR, sustainability, ethics and governance), ISSN 2196-7075; ISBN 978-3-030-41141-1; doi.org/10.1007/978-3-030-41142-8.
2. SIMONE C., IANDOLO F., BATTAGLIA M., CALABRESE M. (2019) Can the viable systems approach represent a lens to interpret barriers and enablers to the integration of sustainability? Evidence from an empirical experience. In De Falco, Alvino, Kostyuk (Eds) "New challenges in corporate governance: theory and practice: 43-47, Virtus Interpress, ISBN 978-617-7309-08-5
3. BATTAGLIA M., ANNESI N. (2018) Efficient and Nice - Urban Sustainability and Quality

- of Life: The Socioeconomic Perspective. In Grifoni, D'Onofrio, Sargolini (Eds) "Quality of Life in Urban Landscapes". The Urban Book Series. Springer, Cham: 141-149. ISBN: 978-3-319-65580-2
4. BATTAGLIA M., CERTOMA' C., FREY M. (2015) *Rethinking Attractiveness. The transformation of Tangible and Intangible Factors in Post-Rural Areas*. In D'Onofrio R., Sargolini M. (Eds.) "Resilient landscapes for cities of the future". ISSN: 2281-3195
 5. BATTAGLIA M., FREY M. (2015). *Green Economy: dal paradigma all'azione*. In Cappellin et al. (Eds) "Investimenti, innovazione e città: una nuova politica industriale per la crescita". EGEA, Milano: 205 - 215. ISBN: 9788823844803
 6. BATTAGLIA M., FREY M. (2014). *Local economies and access to sensitive areas*. In Sargolini M., Gambino R. "Mountain Landscapes": LIST Lab publisher, Trento: 140-146 ISBN 978-8-898-774388
 7. BATTAGLIA M., BIANCHI L. (2013) *The influence of Social Capital in the use and promotion of Corporate Social Responsibility*. In "Social Capital: theory, measurement and outcomes", C. Douglas Johnson (Ed.): Nova Publisher (USA) : 301 - 320 ISBN 978-1-62417-822-1
 8. BATTAGLIA M., DE LORENZO G. (2012). *The CSR Experience in Tuscany*. In: Krambia Kapardis M., Huntingford J. "CSR and competitiveness in the EuroMED area": 27-41, Nicosia: AS Print X Press, ISBN/ISSN: 9789963983537
 9. BATTAGLIA M., DADDI T., TESTA F. (2012). *Industrial Clusters and Environmental Management*. In: Sime Curkovic. "Sustainable Development - Authoritative and Leading Edge Content for Environmental Management": 291-310, Rijeka: In Tech, ISBN/ISSN: 9789535106821
 10. BATTAGLIA M. (2008). *Approccio metodologico per i sistemi produttivi territoriali*. In: F. Iraldo, M. Frey. "Il management dell'ambiente e della sostenibilità oltre i confini aziendali. Dalle strategie d'impresa alla governance nei sistemi produttivi territoriali": 67- 94, MILANO: FrancoAngeli, ISBN/ISSN: 9788856807639
 11. BATTAGLIA M., DADDI T., RIDOLFI R. (2008) *Environmental Territorial Management: A New Approach for Industrial Clusters*. In Robert H. Theobald (Ed.) "Environmental Management", Nova Publisher (USA) (2008), pp. 105 - 120 ISBN 978-1-60456-904-9

EDITORIAL BOARDS

- *August 2025 - now*: member of the editorial of *Business Strategy and Development* journal. Wiley. Editor: Prof. Welford
- *May 2022 – now*: member of the editorial of *Journal of C-operative organization and management*. Elsevier. Editor: Prof. Talonen A.

MAIN RESEARCH PROJECTS

International projects:

- **PIONEER** project: Project financed by the EU LIFE-Environment Programme PIONEER for the experimental application of EMAS to the industrial paper district of the Province of Lucca
- **MARRAKEMAS** project (Marrakesh with EMAS) - Project cofinanced under the programme *LIFE Third-Countries of cooperation between Italy and Morocco* for the experimental implementation of an environmental management system to be certified ISO14001 by the urban community of Marrakesh.
- **ESEMPLA** project: pilot project for the experimental application of EMAS to the leather industrial district of Santa Croce sull'Arno, promoted by the European Commission under the Interreg III C Programme
- **INTER.ECO.TUR** (Interreg Eco-tourism) - Pilot Project promoted by the European Commission under the Programme Interreg III C: definition of a sustainable development plan at regional scale in 4 regions of Mediterranean areas in relation to the pressures exerted by tourism
- **COOPERATE** (Companies Operating in a Responsible Area and with Transparent Ethics)- Project promoted and financed by the European Commission (DG Enterprise & Industry) for the territorial experimental application of CSR - Corporate Social Responsibility - tools, specifically applied to SMEs, in three Tuscan clusters [Coordinator]
- **COSMIC** (CSR Oriented Supply-chain Management to Improve Competitiveness in the textile/clothing sector) - funded by the Enterprise & Industry Dept. of EC under the *"Responsible competitiveness: fostering CSR in European industrial sectors"* programme. The project aimed to analyze the relationship between CSR and competitiveness along the supply chain of textile/apparel, through the study of the role played by the demand

(market and consumers), the supply chain sectors, and the public policies [Coordinator]

- **RESPONSIBLE MED** project - co-financed by European Commission under Tuscany Region coordination, aiming at analyzing the relationship existing between CSR - related practices adoption & competitiveness in SMEs located in 7 EU MED - Area, and definition of policy for supporting them to foster this link [Coordinator]
- **ECCELSA** (Environmental Compliance based on Cluster and Local Experiences SME-oriented Approaches) co-financed under the LIFE + Programme; aimed to apply the principles of environmental management in 10 Italian districts to facilitate SMEs implementation of ECAP Programme
- **IMAGINE** (Innovations for a MAde Green IN Europe) - *CIP - EcoInnovation* Programme. Project aimed at applying the principles of ecoinnovation and sustainable innovation to 4 Tuscany industrial clusters by promoting better technologies and a life cycle thinking approach.
- **ROADTIRE** (Integration of end-of-life tires in the life cycle of road construction). Project co-financed under the LIFE + Programme, aimed to develop innovative methods of waste management.
- **RES MAR** (Resau pour l'Environnement dans l'Espace Maritime) - *Italy-France "Marittimo"* Programme - The project aimed at developing innovative methods in management of SMEs operating in industrial clusters, by the use and correct exploitation of local natural competitive resources
- **BRAVE** (Better Regulation Aimed at Valorizing EMAS) - *LIFE + Programme. Better Regulation Aimed at Valorising Emas* aiming at developing solution for improvement of environmental regulations and simplification of compliance for enterprises with an EMAS registration
- **BAT4MED** (Boosting Best Available Techniques in the Mediterranean Partner Countries) - funded by the VII Framework Programme for research and development. The Project aims to transfer the logic of the IPPC Directive in the southern Mediterranean countries.
- **ImPRESS project** (Improving Academic and Professional Education Capacity in Serbia in the area of Safety & Security). ERASMUS+ Capacity Building programme aimed at constituting a training centre in Serbia in the field of risk management and health and safety management at work [Coordinator]

Main national projects:

- **CERTE GESTA** - Pilot project promoted by the Italian Ministry for Environmental protection aiming at integrating environmental management tools and public policy strategies amongst industrial cluster in Tuscany
- **GOESE Project** (*Global Observatory for the Evolution of Sustainable Enterprise*) co-financed under the 2012 PRIN programme by the Italian Ministry for University and Research and aimed at analysing how firms are moving towards a sustainable model of business
- **Acque SpA engagement project**- ethnographic research experience aimed at the implementation of sustainability practices within management decision-making processes, including sustainability accounting and stakeholder engagement processes
- **UNICOOP TIRRENO Laboratory**: experimental research laboratory within a cooperative enterprise aiming at implementing within the enterprise a mix of CSR management tools, and evaluating the effects on competitiveness (ex: stakeholder engagement processes, accountability and Sustainability Reporting drafting, waste management procedures implementation, etc.) [Coordinator]
- **Designing and implementation of an "economic cost-benefit assessment model" for Health&Safety management.** Progetto di ricerca finalizzato ad indagare (anche attraverso nuovi sistemi di misurazione) il rapporto tra costi e benefici legati all'adozione di pratiche innovative per la gestione della salute e sicurezza dei lavoratori (2012 e 2013)
- **Tuscany Regional Authority.** Research aimed at evaluating the managerial and territorial performance associated with public policies promoted by the different Regional Departments, in a perspective of public management.
- **Regional Sustainable Development Strategy of Tuscany** - Research aimed at measuring the portion of Tuscany Regional Authority with respect to 17 UN-SDGs and at supporting the Regional Authority in outlining the Regional Sustainable Development Strategy
- **Investing in Safety** - project aimed at analysing the technical and economic effects of the implementation of H&S management systems at company level, promoted by the Rubes Triva Foundation [Coordinator]
- **Fostering a sustainable urban management: transformative resilience by Nature Based Solutions (NBSs).** Research project for the impact assessment of NBSs on local development as a driver of competitiveness for local businesses
- **Management of the COVID-19 pandemic in a large-scale retail company.** Project aimed at measuring and reporting the initiatives adopted for the management of the COVID-19 pandemic within a retailing cooperative business [Coordinator]
- **Systemic and multistakeholder approach to risk governance.** Project focused on the definition, prevention, management, and measurement of non-financial risk within organizations [Coordinator]
- **Building reliability through organizational and safety culture in environmental hygiene companies,** aimed at investigating in the environmental hygiene sector the level of organizational reliability, and its relationship with HSE

organizational culture variables [Coordinator]

- **DSI - Digitally-enabled Social Innovation in the City. Implications for urban spaces, societies and governance**, financed under 2022 PRIN programme and aimed at experimenting heterogeneous collaborative innovation practices (such as 'fab-labs', open software (co)creators, 'citizen scientists') in different urban areas
- **DRESS - Due-diligence and Reporting for ESG and Sustainability in the Supply-chain**, aimed to outline sustainability reporting profile by developing a comprehensive model for measuring sustainability key performance indicators (KPIs) across different sectors in Italy
- **CoSea_Lab. - Collaborative Laboratory for the Sea and Socio-Environmental Sustainability in the Gulf of Anzio**. It envisages a participatory citizen science process and inclusive, transdisciplinary and cross-sectoral socio-cultural activities focused on marine and coastal sustainability in the Anzio coastal area (Italy)
- **Measurement of sustainability performance and sectoral reporting in environmental services**, aimed at defining a *sustainability indicator dashboard* for companies belonging to the urban hygiene sector, capable of capturing the impacts generated and at supporting the preparation of the sector's first sustainability report [Coordinator]

Rome, 19/01/2026